

**Financial Performance Report – Operating and Capital****FINANCE AND RESOURCE MANAGEMENT COMMITTEE****July 1, 2021 to June 30, 2022**

The Financial Performance Report of income and expenditures is prepared from two sources: actual accounting data as recorded at Virginia Tech and the annual budgets which are also recorded in the university accounting system. The actual accounting data reflect the modified accrual basis of accounting, which recognizes revenues when received rather than when earned and commitments to buy goods and services as encumbrances when obligated and as an expenditure when paid. The Original Budget was approved by the Board of Visitors at the June meeting. The Adjusted Budget reflects adjustments to incorporate actual experience or changes made during the fiscal year. These changes are presented for review and approval by the Finance and Resource Management Committee and the Board of Visitors through this report. Where adjustments impact appropriations at the state level, the university coordinates with the Department of Planning and Budget to ensure appropriations are reflected accurately.

The July to June 2021-22 budget (year-to-date) is prepared from historical data which reflects trends in expenditures from previous years as well as known changes in timing. Differences between the actual income and expenditures and the year-to-date budget may occur for a variety of reasons, such as an accelerated or delayed flow of documents through the accounting system, a change in spending patterns at the college level, or increases in revenues for a particular area.

Quarterly budget estimates are prepared to provide an intermediate measure of income and expenditures. Actual revenues and expenditures may vary from the budget estimates. The projected year-end budgets are, however, the final measure of budgetary performance.

Capital program performance is measured against the Total Project Budget. The Total Project Budget amounts reflect appropriations and authorizations established by the State or Board of Visitors for each capital project. These amounts are recorded in the accounting system in grant funds with revenue and expenditure budgets upon the effective date of each project, which normally occurs on July 1 or regularly scheduled meetings of the Board of Visitors. Under restructuring authorities, university administration may make minor changes to a Total Project Budget, within ten percent, and the revised Total Project Budget is shown on the subsequent quarterly report. The Cumulative Expenditures reflect lifetime-to-date activity until a project is complete, and a project's life spans multiple fiscal years. The Annual Budgets are estimates of expected activity for a 12-month portion of the life of a project, and these budgets are approved by the Board of Visitors at the June meeting. Spending pace for a project may periodically slow or accelerate during a year for a variety of reasons including shifts in construction start dates, contractor performance or billing cycles, and supply chain disruptions. The Annual Budgets are revised accordingly and shown on the subsequent quarterly report.

**RECOMMENDATION:**

That the report of income and expenditures for the University Division and the Cooperative Extension/Agricultural Experiment Station Division for the period of July 1, 2021 through June 30, 2022 and the Capital Outlay report be approved.

August 23, 2022

## OPERATING BUDGET

2021-22

Dollars in Thousands

	July 1, 2021 to June 30, 2022			Annual Budget for 2021-22		
	Actual	Budget	Change	Original	Adjusted	Change
<b>Educational and General Programs</b>						
<b>University Division</b>						
<b>Revenues</b>						
General Fund	\$213,112	\$214,275	\$-1,163 (1)	\$214,722	\$214,275	\$-447 (8)
Tuition and Fees	633,161	631,842	1,319	619,620	631,842	12,222 (9)
All Other Income	40,984	44,895	-3,911 (2)	44,090	44,895	805 (10)
Total Revenues	\$887,256	\$891,012	\$-3,756	\$878,432	\$891,012	\$12,580
<b>Expenses</b>						
Academic Programs	\$-553,596	\$-557,409	\$3,813	\$-559,541	\$-557,409	\$2,132
Support Programs	-340,226	-342,188	1,962	-318,891	-342,188	-23,297
Reserve Drawdown/(Depos)	6,565	8,585	-2,020	0	8,585	8,585 (11)
Total Expenses	\$-887,256	\$-891,012	\$3,756	\$-878,432	\$-891,012	\$-12,580 (8,9,10)
NET	\$0	\$0	\$0	\$0	\$0	\$0
<b>CE/AES Division</b>						
<b>Revenues</b>						
General Fund	\$79,633	\$79,633	\$0	\$79,216	\$79,633	\$417 (12)
Federal Appropriation	15,912	16,835	-923 (3)	15,647	16,835	1,188 (13)
All Other Income	1,463	750	713 (4)	750	750	0
Total Revenues	\$97,008	\$97,218	\$-210	\$95,613	\$97,218	\$1,605
<b>Expenses</b>						
Academic Programs	\$-88,018	\$-88,159	\$141	\$-88,315	\$-88,159	\$156
Support Programs	-11,979	-11,965	-14	-7,298	-11,965	-4,667
Reserve Drawdown/(Depos)	2,989	2,906	83	0	2,905	2,905 (14)
Total Expenses	\$-97,008	\$-97,218	\$210	\$-95,613	\$-97,218	\$-1,605 (12,13)
NET	\$0	\$0	\$0	\$0	\$0	\$0
<b>Auxiliary Enterprises</b>						
<b>Revenues</b>	\$388,506	\$376,636	\$11,870 (5)	\$355,918	\$376,636	\$20,718 (5)
Expenses	-352,510	-396,126	43,616 (5)	-350,771	-396,126	-45,355 (5)
Reserve Drawdown/(Deposit)	-35,996	19,490	-55,486 (5)	-5,147	19,490	24,637 (5)
NET	\$0	\$0	\$0	\$0	\$0	\$0
<b>Sponsored Programs</b>						
<b>Revenues</b>	\$360,908	\$354,761	\$6,147 (6)	\$355,706	\$354,761	\$-945
Federal Pandemic Relief	36,332	36,332	0	0	36,332	36,332 (15)
Expenses	-353,932	-391,093	37,161 (6)	-355,706	-391,093	-35,387
Reserve Drawdown/(Deposit)	-43,308	0	-43,308	0	0	0
NET	\$0	\$0	\$0	\$0	\$0	\$0
<b>Student Financial Assistance</b>						
<b>Revenues</b>	\$36,297	\$37,988	\$-1,691	\$38,340	\$37,988	\$-352 (16)
Expenses	-36,295	-37,988	1,693	-38,340	-37,988	352 (16)
Reserve Drawdown/(Deposit)	-2	0	-2	0	0	0
NET	\$0	\$0	\$0	\$0	\$0	\$0
<b>All Other Programs *</b>						
Revenue	\$23,185	\$23,552	\$-367	\$13,923	\$23,552	\$9,629 (17)
Federal Pandemic Relief	25,053	25,053	0	0	25,053	25,053 (17)
Expenses	-12,361	-40,435	28,074 (7)	-13,923	-40,435	-26,512 (17)
Reserve Drawdown/(Deposit)	-35,877	-8,170	-27,707	0	-8,170	-8,170
NET	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total University</b>						
Revenues	\$1,854,545	\$1,842,552	\$11,993	\$1,737,932	\$1,842,552	\$104,620
Expenses	-1,748,916	-1,865,363	116,447	-1,732,785	-1,853,872	-121,087
Reserve Drawdown/(Deposit)	-105,629	22,811	-128,440	-5,147	11,320	16,467
NET	\$0	\$0	\$0	\$0	\$0	\$0

\* All Other Programs include federal work study, surplus property, local funds, and unique military activities.

**OPERATING BUDGET**

1. General Fund Revenues are lower than budgeted due to lower than projected nongeneral fund interest earnings and credit rebates returned to the institution by the Commonwealth.
2. University Division all other income revenues are lower than projected due to timing of revenue collections occurring in early 2022-23 that were originally planned for late 2021-22.
3. The budget for federal revenue is established to match projected allotments from the federal government that are expected to be drawn down during the state fiscal year. All expenses in federal programs are covered by drawdowns of federal revenue up to allotted amounts. Federal revenue in the Cooperative Extension and Agriculture Experiment Station Division is lower than projected due to the timing of federal drawdown.
4. Cooperative Extension and Agriculture Experiment Station Division revenues for All Other Income are higher than projected due to milk sales and self-generated revenues.
5. Quarterly and projected annual variances are explained in the Auxiliary Enterprises section of this report.
6. Historical patterns have been used to develop a measure of the revenue and expenditure activity for Sponsored Programs. Actual revenues and expenses may vary from the budget estimates because projects are initiated and concluded on an individual basis without regard to fiscal year. Total sponsored research expenditures are higher than projected. The sponsored research expenditures are 12.2% higher than June 30, 2021.
7. Expenses for All Other Programs were lower than projected due to timing of expenditures of \$25 million for targeted federal pandemic relief to restore units to a neutral financial position and lower than projected Surplus Property activity.
8. The annual budget for the University Division General Fund was decreased \$0.4 million for the state share of salary and fringe benefit rate changes.
9. In June, the budget for Tuition and Fees was increased \$0.8 million for planned Fall 2021 Graduate enrollment and scholarships. The budget was increased \$9.0 million for higher than projected graduate and professional on-campus revenue, undergraduate residency mixture, and higher than projected program fees. The tuition and fee budget was increased \$2.4 million for higher than projected summer enrollments. The corresponding expenditure budgets have been adjusted accordingly.
10. The University Division All Other Income revenue budget was increased \$0.8 million for self-generated earmarked revenues. The corresponding expenditure budgets have been adjusted accordingly.
11. The University Division had a cash balance of \$8.5 million at the end of the fiscal year 2020-21. The university authorized a one-time expenditure budget increase of \$8.5 million to accomplish work which was previously delayed by the pandemic.
12. The Cooperative Extension/Agriculture Experiment State Division General Fund revenue budget was increased \$0.4 million for the state share of salary and fringe benefit rate changes. The corresponding expenditure budgets have been adjusted accordingly.
13. The federal revenue budget in the Cooperative Extension/Agriculture Experiment Station Division has been increased by \$1.2 million for the carryover of unexpended federal funds in fiscal year 2020-21. The corresponding expenditure budgets have been adjusted accordingly.

14. The Cooperative Extension and Agriculture Experiment Station division had a state E&G cash balance of \$2.9 million at the end of fiscal year 2020-21. The university authorized a one-time expenditure budget increase of \$2.9 million to accomplish work which was previously delayed by the pandemic.
15. Virginia Tech received \$36.3 million funding through The Higher Education Emergency Relief Fund II and III (HEERF II & III) programs for the Student Financial Aid award expenditures. In addition, other miscellaneous CARES allocations received by the institution, not recorded in the Auxiliary or E&G programs, are recorded as Sponsored Programs activity. The Sponsored Programs budget was increased by \$36.3 million to accommodate the federal pandemic relief funds.
16. The Student Financial Assistance revenue and expenditure budgets were decreased \$0.7 million for the finalization of the scholarship budget and technical accounting changes and increased \$0.3 million for the SCHEV GEAR Up scholarship program.
17. The projected annual budgets for All Other Programs were increased \$0.2 million for increased Surplus Property business volume and \$25 million for pandemic relief clearing. The projected annual revenue budgets were increased \$5.6 million for federal revenue earmarked for Kentland Farm capital lease and \$3.8 million for technical alignment of university initiatives. The projected annual expense budgets were increased \$0.9 million for outstanding 2020-21 commitments that were initiated but not completed before June 30, 2021 and \$0.4 million for technical alignments of university initiatives.

## AUXILIARY ENTERPRISES

Dollars in Thousands

	July 1, 2021 to June 30, 2022			Annual Budget for 2021-22		
	Actual	Budget	Change	Original	Adjusted	Change
<b>Residence and Dining Halls *</b>						
Revenues	\$139,337	\$138,552	\$785	\$132,387	\$138,552	\$6,165 (9)
Expenses	-132,632	-139,294	6,662 (1)	-128,747	-139,294	-10,547 (11,12)
Reserve Drawdown/(Deposit)	<u>-6,705</u>	<u>742</u>	<u>-7,447 (1)</u>	<u>-3,640</u>	<u>742</u>	<u>4,382 (9,10,11)</u>
Net	\$0	\$0	\$0	\$0	\$0	\$0
<b>Parking and Transportation</b>						
Revenues	\$20,846	\$20,045	\$801	\$15,722	\$20,045	\$4,323 (13)
Expenses	-16,613	-21,256	4,643 (2)	-16,912	-21,256	-4,344 (11,13)
Reserve Drawdown/(Deposit)	<u>-4,233</u>	<u>1,211</u>	<u>-5,444 (2)</u>	<u>1,190</u>	<u>1,211</u>	<u>21 (11,13)</u>
Net	\$0	\$0	\$0	\$0	\$0	\$0
<b>Telecommunications Services</b>						
Revenues	\$22,036	\$21,671	\$365	\$21,594	\$21,671	\$77 (10)
Expenses	-19,817	-27,276	7,459 (3)	-21,856	-27,276	-5,420 (10,11,14)
Reserve Drawdown/(Deposit)	<u>-2,219</u>	<u>5,605</u>	<u>-7,824 (3)</u>	<u>262</u>	<u>5,605</u>	<u>5,343 (11,14)</u>
Net	\$0	\$0	\$0	\$0	\$0	\$0
<b>University Services * **</b>						
Revenues	\$56,536	\$55,952	\$584	\$55,967	\$55,952	\$-15 (10)
Expenses	-46,629	-58,364	11,735 (4)	-55,493	-58,364	-2,871 (10,11,12,15)
Reserve Drawdown/(Deposit)	<u>-9,907</u>	<u>2,412</u>	<u>-12,319 (4)</u>	<u>-474</u>	<u>2,412</u>	<u>2,886 (10,11,12,15)</u>
Net	\$0	\$0	\$0	\$0	\$0	\$0
<b>Intercollegiate Athletics *</b>						
Revenues	\$92,463	\$84,446	\$8,017 (5)	\$78,327	\$84,446	\$6,119 (16)
Expenses	-93,590	-96,652	3,062 (5)	-77,596	-96,652	-19,056 (11,16)
Reserve Drawdown/(Deposit)	<u>1,127</u>	<u>12,206</u>	<u>-11,079 (5)</u>	<u>-731</u>	<u>12,206</u>	<u>12,937 (11,16)</u>
Net	\$0	\$0	\$0	\$0	\$0	\$0
<b>Electric Service *</b>						
Revenues	\$32,042	\$31,396	\$646	\$34,775	\$31,396	\$-3,379 (10,17)
Expenses	-31,754	-35,293	3,539 (6)	\$-34,197	-35,293	-1,096 (10,11,17)
Reserve Drawdown/(Deposit)	<u>-288</u>	<u>3,897</u>	<u>-4,185 (6)</u>	<u>-578</u>	<u>3,897</u>	<u>4,475 (11,17)</u>
Net	\$0	\$0	\$0	\$0	\$0	\$0
<b>Inn at VT/Skelton Conf. Center</b>						
Revenues	\$9,500	\$10,313	\$-813 (7)	\$9,056	\$10,313	\$1,257 (10,18)
Expenses	-8,109	-10,463	2,354 (7)	-10,354	-10,463	-109 (10,11,18)
Reserve Drawdown/(Deposit)	<u>-1,391</u>	<u>150</u>	<u>-1,541 (7)</u>	<u>1,298</u>	<u>150</u>	<u>-1,148 (10,11,18)</u>
Net	\$0	\$0	\$0	\$0	\$0	\$0
<b>Other Enterprise Functions ***</b>						
Revenues	\$15,746	\$14,261	\$1,485 (8)	\$8,090	\$14,261	\$6,171 (10,19)
Expenses	-3,366	-7,528	4,162 (8)	-5,616	-7,528	-1,912 (10,11,19)
Reserve Drawdown/(Deposit)	<u>-12,380</u>	<u>-6,733</u>	<u>-5,647 (8)</u>	<u>-2,474</u>	<u>-6,733</u>	<u>-4,259 (10,11,19)</u>
Net	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL AUXILIARIES</b>						
Revenues	\$388,506	\$376,636	\$11,870	\$355,918	\$376,636	\$20,718
Expenses	-352,510	-396,126	43,616	-350,771	-396,126	-45,355
Reserve Drawdown/(Deposit)	<u>-35,996</u>	<u>19,490</u>	<u>-55,486</u>	<u>-5,147</u>	<u>19,490</u>	<u>24,637</u>
Net	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>

\* University Systems include Dormitory and Dining Hall System, University Services System, Intercollegiate Athletics System, and Electric Service System. The Systems were created to provide assurance to bond holders that system revenues are pledged for the payment of debt service and to allow for dedicated repair and replacement that are not subject to liens of any creditor of the university.

\*\* University Services System includes Career & Professional Development, Center for the Arts, Health Services, Recreational Sports, Student Engagement & Campus Life, Cultural and Community Centers, Student Organizations, and the VT Rescue Squad.

\*\*\* Other Enterprise Functions include Golf Course, Hokie Passport, Library Café, Library Photocopy, Licensing & Trademark, Little Hokie Hangout, New Student and Family Programs, Pouring Rights, Printing Services, Software Sales, Tailor Shop and Clearing Accounts.

## AUXILIARY ENTERPRISE BUDGET

1. Expenses in Residence and Dining Halls are lower than projected due to timing of operating expenses, one-time facility improvement projects, and replacement of furniture and equipment normally scheduled during the summer months.
2. Expenses in Parking and Transportation Services are lower than projected due timing of operating expenses, Fleet Services vehicle replacement purchases, and transit equipment purchases.
3. Expenses in Telecommunications Services are lower than projected due to timing of network telecommunication projects and supply chain disruptions impacting delivery of telecommunication network equipment.
4. Expenses for the University Services System are lower than projected due to timing of operating expenses, health services renovation projects, Squires flooring replacement, and facility projects scheduled for summer months.
5. Revenues for Intercollegiate Athletics are higher than projected due to higher than budgeted ACC revenue, multimedia contract revenues, and post-season ticket sales. Expenses are lower than projected due to timing of expenses and one-time projects including baseball pitching lab.
6. Expenses for the Electric Service auxiliary are lower than projected due to timing of the operational data warehouse project and items ordered but not yet received thus not paid at fiscal year-end.
7. Revenues and expenses for the Inn at Virginia Tech are lower than projected due to timing of business transactions.
8. Revenues for Other Enterprise Functions are higher than projected due to increased business volume in New Student Programs, Licensing and Trademark, and Software Sales. Expenses are lower than projected due to timing of operating and COVID-19 testing expenses.
9. The annual revenue for Residence and Dining Halls were decreased \$3.2 million in 2<sup>nd</sup> quarter for lower than anticipated residence hall occupancy, increased \$2.1 million in 3<sup>rd</sup> quarter for residential quarantine space agreements, higher residential spring occupancy, and summer conference revenues, increased \$4.4 million in the 3<sup>rd</sup> quarter for higher than budgeted dining meal plan sales and self-generated revenues, and increased \$2.2 million in the 4<sup>th</sup> quarter for higher dining business volume and \$0.7 million for targeted pandemic relief to restore residential to a neutral financial position. Expenses were increased \$2.5 million in the 2<sup>nd</sup> quarter for a one-time equipment purchase of microwave-refrigerators for residence rooms and decreased \$5.8 million in the 3<sup>rd</sup> quarter for Dining expense savings, decreased \$2.0 million for targeted pandemic relief to restore residential to a neutral financial position and increased \$7.0 million in the 4<sup>th</sup> quarter for higher dining business volume and projects delayed by the pandemic.
10. In June 2021, the annual revenue, expense, and reserve budgets for Auxiliary Enterprises were adjusted for technical alignments and finalization of fixed cost estimates.
11. The annual expense budget for Auxiliary Enterprises was increased \$12.6 million for outstanding 2020-21 commitments and projects that were initiated but not completed before June 30, 2021.

Auxiliary Enterprise	Outstanding Commitments
Residence and Dining Halls	\$3,449,416
Parking and Transportation	732,928
Telecommunication Services	1,213,341
University Services System	2,308,486
Intercollegiate Athletics	1,857,700
Electric Service	2,299,715
Inn at Virginia Tech	149,749
Other Enterprise Functions	614,948
Total	<b>\$12,626,283</b>

12. In the Fall of 2021, the annual expense budgets for Residence and Dining Halls were increased \$5.4 million and University Services System increased \$0.2 million to increase entry level compensation to respond to the market.
13. The annual revenue, expense, and reserve budgets for Parking Services were increased \$2.9 million for parking permit sales, multi-modal transit project activity, and building maintenance; the Fleet Services budget was increased \$1.1 million for targeted pandemic relief to restore unit to a neutral financial position.
14. The annual expense and reserve budgets for Telecommunications Services were increased \$4.1 million for the residential network refresh project.
15. The annual expense and reserve budgets for University Services System was increased \$0.4 million for Virginia Tech Rescue Squad dispatch system replacement and Marching Virginians uniform replacement.
16. The annual revenue, expense, and reserve budgets for Intercollegiate Athletics were increased to accommodate additional revenue of \$1.7 million for the football team's participation in the Pinstripe Bowl, \$0.7 million in private funds for the repayment of the football lounge advance, \$1.5 million bowl expenses (total bowl expense is \$2.5 million), and \$12.0 million for the football coaching transition loan. The annual revenue budget was increased \$1.1 million for football revenues, \$1.4 million in private funds for the baseball pitching lab, \$1.0 million in private funds for additional football transition salary needs not covered by coaching transition loan, and \$0.2 million in private funds for the president's box renovations, partially offset by a decrease \$0.1 million for lower than budgeted basketball ticket sales. The annual expense budget was increased \$1.5 million for football transition salary needs not covered by coaching transition loan, \$0.6 million for coaching contracts and faculty leave payouts, \$0.5 million for post-season and GPA bonuses, \$2 million to fully fund annual budgets for sports medicine, outdoor facilities, and external relations, \$0.2 million for stadium wifi, \$1.7 million for baseball pitching lab, \$0.2 million for president's box renovations, and \$2.3 million for indoor practice facility capital project, partially offset by a decrease of \$5.4 million for alignment of scholarship expenses to private fundraising.
17. The annual revenue budget for the Electric Service auxiliary was decreased \$2.8 million due to lower than projected electric consumption. The annual expense budget was decreased \$2.0 million for lower electric consumption and increased \$2.0 million for higher than budgeted cost of wholesale electricity.
18. The annual revenue, expense, and reserve budgets for the Inn at Virginia Tech were decreased for lower than projected business volume and hotel management transition. The annual revenue budget was increased \$2.2 million to provide targeted pandemic relief to restore the unit to a neutral financial position.
19. The annual revenue, expense, and reserve budgets for Other Enterprise Functions were increased for sustainability projects, the cost of winding down operations in Printing Services, technical accounting alignments, and scholarship expenses in Licensing and Trademark.

**CAPITAL OUTLAY PROJECTS**  
**AUTHORIZED AS OF JUNE 30, 2022**  
Dollars in Thousands

	PROJECT INITIATED	FISCAL YEAR ACTIVITY				TOTAL PROJECT BUDGET						
		ANNUAL BUDGET	YTD EXPENDITURES	STATE SUPPORT	NONGENERAL FUND	REVENUE BOND	TOTAL BUDGET	CUMULATIVE EXPENDITURES				
<b>EDUCATIONAL AND GENERAL PROJECTS</b>												
<b><u>Design Phase</u></b>												
Planning: Mitchell Hall (Replace Randolph Hall)	Jul 2020	\$ 2,500	\$ 2,489	\$ -	\$ -	\$ 11,000	\$ 11,000	\$ 2,523	(1)			
Life, Health, Safety, Accessibility, & Code Compliance	Jul 2020	155	180	3,100	-	-	3,100	235	(2)			
Planning: New Business Building	Apr 2022	-	-	-	8,000	-	8,000	-	(3)			
<b><u>Construction Phase</u></b>												
Maintenance Reserve	On-going	14,300	16,086	29,824	-	-	29,824	26,558	(4)			
Livestock & Poultry Research Facilities, Phase I	Oct 2016	13,500	15,253	25,274	-	-	25,274	17,937	(5)			
Corps Leadership and Military Science Building	Jun 2019	16,000	19,155	-	20,650	31,350	52,000	24,274	(6)			
Data and Decision Science Building	Jul 2019	35,000	38,700	69,000	-	10,000	79,000	50,938	(7)			
Innovation Campus - Academic Building	Jul 2019	30,000	41,385	168,000	-	134,136	302,136	56,248	(8)			
Hitt Hall	Apr 2017	6,800	8,118	-	31,259	53,741	85,000	13,015	(9)			
Undergraduate Science Laboratory Building	Jul 2017	2,000	3,256	90,412	-	-	90,412	7,931	(10)			
<b><u>Equipment and Special Initiatives</u></b>												
Commonwealth Cyber Initiative	May 2019	70	225	1,500	-	-	1,500	1,496	(11)			
Fralin Biomedical Research Institute Equipment	Jul 2020	2,500	2,045	18,133	-	-	18,133	9,584	(12)			
Equipment for Workforce Development	May 2021	1,000	200	15,778	-	-	15,778	5,400	(13)			
<b><u>Close-Out</u></b>												
Improve Kentland Facilities	Sep 2013	363	419	12,463	-	-	12,463	12,330	(14)			
Gas-Fired Boiler at the Central Steam Plant	Apr 2017	400	501	-	8,200	-	8,200	8,038	(15)			
Acquisition: Falls Church Property	Apr 2019	2,850	-	-	-	2,850	2,850	-	(16)			
Chiller Plant Phase II	Oct 2016	5,000	5,729	32,655	10,312	-	42,968	39,887	(17)			
Holden Hall Renovation	Oct 2016	25,000	25,818	57,215	8,962	8,750	74,927	67,826	(18)			
Construct Virginia Seafood AREC	Jul 2018	1,224	1,224	2,500	-	-	2,500	2,500	(19)			
<b>TOTAL EDUCATIONAL AND GENERAL PROJECTS</b>		<b>\$ 158,662</b>	<b>\$ 180,784</b>	<b>\$ 525,855</b>	<b>\$ 87,383</b>	<b>\$ 251,827</b>	<b>\$ 865,065</b>	<b>\$ 346,720</b>				

**Education and General Projects**

1. Planning: Mitchell Hall (Replace Randolph Hall): This state authorized planning project will design the replacement of Randolph Hall with an approximately 284,000 gross square foot building to accommodate engineering instruction and research. In accordance with the state capital budget program, the university will temporarily fund the planning costs and be reimbursed through a request for construction funding. The state authorized construction effective July 1, 2022. Preliminary design is initiated.
2. Life, Health, Safety, Accessibility, & Code Compliance: This project improves pedestrian connectors to ensure accessible service in the North Academic District. The state authorized a \$7.3 million General Fund supplement effective July 1, 2022. Working drawings are complete with market pricing expected October 2022. Resources are available and sufficient to cover the accelerated cash flows, and the project remains within the authorized total budget.
3. Planning: New Business Building: This planning project will design a 104,000 gross square foot building for the Pamplin College of Business. A/E and CMAR procurements are underway.
4. Maintenance Reserve: The total project budget reflects \$2.73 million of carryforward from fiscal year 2020, and the State's fiscal year 2021 and fiscal year 2022 appropriations totaling \$29.824 million. The annual budget amount reflects the pace necessary to meet the state's 85 percent spending performance requirement by June 30, 2022. Resources are available and sufficient to cover the accelerated cash flows, and the project remains within the authorized total budget.
5. Livestock & Poultry Research Facilities, Phase I: This project is the first of two phases to renew existing facilities for the livestock and poultry programs. Construction is underway for the swine, poultry, beef, and equine packages. Packages for three hay barns and demolition are under development. Construction funding for those packages will be requested through a supplement pool established during the 2022 General Assembly session. Resources are available and sufficient to cover the accelerated cash flows, and the project remains within the authorized total budget.
6. Corps Leadership and Military Science Building: The project consolidates the Corps of Cadets and ROTC programs in the northern portion of the Upper Quad project. Construction is underway with substantial completion expected July 2023. Resources are available and sufficient to cover the accelerated cash flows, and the project remains within the authorized total budget.
7. Data and Decision Sciences Building: Construction of the new 120,000 gross square foot building is underway with substantial completion expected April 2023. Resources are available and sufficient to cover the accelerated cash flows, and the project remains within the authorized total budget.
8. Innovation Campus – Academic Building: This project will construct a new 300,000 gross square foot academic building with below grade parking as part of the Innovation Campus in Alexandria Virginia. Construction is underway with substantial completion expected April 2024. Resources are available and sufficient to cover the accelerated cash flows, and the project remains within the authorized total budget.
9. Hitt Hall: This project houses an expansion of Myers-Lawson School of Construction, a new dining center, and other academic spaces. Sitework is underway. Construction is underway and substantial completion expected March 2024. Resources are available and sufficient to cover the accelerated cash flows, and the project remains within the authorized total budget.
10. Undergraduate Science Laboratory Building: This project will construct a 102,000 gross square foot science instruction laboratory building. The project received a General Fund administrative supplement on March 8, 2022 to cover a minor market price adjustment necessary to award the construction contract. Construction is underway with substantial completion April 2024. Resources are available and sufficient to cover the accelerated cash flows, and the project remains within the authorized total budget.
11. Commonwealth Cyber Initiative: This project makes improvements to support the Commonwealth Cyber Initiative Hub renovations, space enhancements, and equipment. The Virginia Innovation Partnership Authority (VIPA) approves spending requests which are then allocated to Virginia Tech for procurement. The maximum appropriation from the Commonwealth is \$3.5 million. Resources are available and sufficient to cover the accelerated cash flows, and the project remains within the authorized total budget.
12. Fralin Biomedical Research Institute Equipment: This funding supports the procurement and installation of specialized research equipment for the Fralin Biomedical Research Institute.
13. Equipment for Workforce Development: This project supports space and equipment purchases for the instructional programs associated with the Tech Talent Investment Program. The annual budget was adjusted to account for extended lead times for equipment orders.
14. Improve Kentland Facilities: The project is substantially complete and the total cost is expected to be \$12.46 million. The project will be closed and financial accounts terminated when final invoices are received and paid. Resources are available and sufficient to cover the accelerated cash flows, and the project remains within the authorized total budget.
15. Gas-Fired Boiler at the Central Steam Plant: This project is substantially complete and the total cost is expected to be \$8.2 million. The project will be closed and financial accounts terminated when final invoices are received and paid. Resources are available and sufficient to cover the accelerated cash flows, and the project remains within the authorized total budget
16. Acquisition: Falls Church Property: This project was established to acquire the fee simple title to the 5.33 acres currently leased from and owned by the City of Falls Church for a net cost of \$2.85 million. The university is working on a sale transaction for the property with the City of Falls Church.

## Capital Outlay Projects Authorized as of June 30, 2022 (Continued)

Dollars in Thousands

	PROJECT INITIATED	FISCAL YEAR ACTIVITY			TOTAL PROJECT BUDGET					
		ANNUAL BUDGET	YTD EXPENDITURES	STATE SUPPORT	NONGENERAL FUND	REVENUE BOND	TOTAL BUDGET	CUMULATIVE EXPENDITURES		
<b>AUXILIARY ENTERPRISE PROJECTS</b>										
<b><u>Design Phase</u></b>										
Student Wellness Improvements	Jun 2016	\$ 2,500	\$ 583	\$ -	\$ 23,046	\$ 46,954	\$ 70,000	\$ 5,648	(1)	
<b><u>Construction Phase</u></b>										
Maintenance Reserve	On-going	8,000	11,543	-	8,000	-	8,000	11,543	(2)	
New Upper Quad Residence Hall	Jun 2019	13,000	13,927	-	2,000	40,000	42,000	16,414	(3)	
Dietrick Renovation	Sept 2017	1,200	1,469	-	9,131	-	9,131	2,417	(4)	
<b><u>Close-Out</u></b>										
Student-Athlete Performance Center	Mar 2018	18	18	-	20,417	-	20,417	19,726	(5)	
Creativity & Innovation District LLC	Oct 2016	17,176	14,941	-	15,880	89,620	105,500	102,877	(6)	
Planning: Tennis Center Improvements	Aug 2016	107	164	-	809	-	809	548	(7)	
Global Business & Analytics Complex Residence Halls	Jun 2019	-	-	-	-	84,000	84,000	1,269	(8)	
<b>TOTAL AUXILIARY ENTERPRISE PROJECTS</b>		<b>\$ 42,001</b>	<b>\$ 42,644</b>	<b>\$ -</b>	<b>\$ 79,282</b>	<b>\$ 260,574</b>	<b>\$ 339,856</b>	<b>\$ 160,442</b>		
<b>GRAND TOTAL</b>		<b>\$ 200,663</b>	<b>\$ 223,427</b>	<b>\$ 525,855</b>	<b>\$ 166,665</b>	<b>\$ 512,401</b>	<b>\$ 1,204,921</b>	<b>\$ 507,162</b>		

## CAPITAL OUTLAY BUDGET (Continued)

17. Chiller Plant Phase II: This project is substantially complete and the total cost is expected to be \$42.968 million. The project will be closed and financial accounts terminated when final invoices are received and paid. Resources are available and sufficient to cover the accelerated cash flows, and the project remains within the authorized total budget
18. Holden Hall Renovation: This project is substantially complete and the total cost is expected to be \$74.927 million. The project will be closed and financial accounts terminated when final invoices are received and paid. The annual budget was increased to account for the pace of the contractor's work. Resources are available and sufficient to cover the accelerated cash flows, and the project remains within the authorized total budget.
19. Construct Virginia Seafood AREC: This project was implemented through the Foundation. The General Fund authorization of \$2.5 million was fully expensed and the project is closed.

**Auxiliary Enterprise Projects**

1. Student Wellness Improvements: A supplement increasing the project budget to \$70 million was approved at the June Board of Visitors meeting, and the project construction is out for market pricing.
2. Maintenance Reserve: The auxiliary maintenance reserve program covers 106 assets with a total replacement value of \$1.4 billion. Projects are scheduled and funded by the auxiliary enterprises. The units prepare five-year plans that outline their highest priority deferred maintenance needs. The annual budget and total project budget reflect the spending plans of the auxiliary units on maintenance reserve work scheduled for fiscal year 2022. Resources are available and sufficient to cover the accelerated cash flows, and the project remains within the authorized total budget.
3. New Upper Quad Residence Hall: The project constructs a 300-bed residence hall in the upper quad section of campus. The project is under construction with substantial completion expected August 2023. Resources are available and sufficient to cover the accelerated cash flows, and the project remains within the authorized total budget.
4. Dietrick Renovation: This project includes refurbishing the first floor of Dietrick Hall, inserting a modern food service venue, and enclosing a portion of the exterior overhang. Improvements to the outdoor plaza will be implemented concurrently as a non-capital activity supported with private gifts. The project is under construction with substantial completion expected March 2023. Resources are available and sufficient to cover the accelerated cash flows, and the project remains within the authorized total budget.
5. Student-Athlete Performance Center: The project is closed with a total cost of \$19.726 million.
6. Creativity & Innovation District Living Learning Community (LLC): The project is substantially complete and the total cost is expected to be \$105.5 million. The project will be closed and financial accounts terminated when final invoices are received and paid.
7. Planning: Tennis Center Improvements: The planning project is closed with a total cost of \$548 thousand.
8. Global Business & Analytics Complex Residence Halls: The university is exploring alternatives for additional residential beds in the northwest area of campus. The project was closed at the end of the fiscal year.